



CRH Interim Management Statement

10th November 2009

Albert Manifold
Chief Operating Officer

Myles Lee
Chief Executive

Glenn Culpepper
Finance Director

CRH Interim Management Statement

Third Quarter Trading and Cash Flow

- Recent economic and financial market news flow more positive than H1
- Trading remains difficult; Q3 like-for-like Sales down c19% (H1: -21%)
- Rate of profit decline eased; cost benefits, lower energy than 2008
- Q3 EBITDA down approximately 25% (H1: -41%)
- Very strong Q3 cashflow with c€0.9 billion reduction in Net Debt

Continued strong focus on Cost and Cash Management

Year-to-date Acquisitions

Focus on Heavyside, Compelling Value, Synergistic Fit

H1 total development spend €280 million comprising:

- €224 million for 26% stake in Yatai Cement in northeastern China
- 6 further bolt-ons in our Materials and Distribution segments

A further €50 million invested July 2009 to-date:

- Americas Materials: Hilty Quarries (MI) acquisition; 105mt Aggs reserves
Excellent geographic and strategic fit with existing APAC operations
- Yatai Cement platform: increased market presence in northeastern China

CRH remains very well positioned to take advantage of further appropriate development prospects

Cashflow

Resolutely focussed on Cash Generation & Financial Flexibility

- Continued tight working capital management
- Year-to-date Capex running at c50% of 2008 levels (2008: €1.039Bn)
- Depreciation & Amortisation in 2009: c€0.8Bn
- Debt reduced by €0.9 billion in Q3
- End September Net Debt c€4.2Bn ... (end June 5.1Bn)

Excellent debt maturity profile – next 5 years

Net Debt further Reduced

Long debt maturities; Cash reserves/Undrawn facilities of €3bn

September 2009 – Including JVs		
CRH Debt €Bn (incl. Derivatives)	Gross Debt by Maturity	Undrawn Committed Facilities
Overdrafts	0.1	-
2009	0.2	0.2
2010	0.3	0.3
2011	0.6	0.4
2012	0.8	0.8
2013	0.5	0.1
2014	1.0	0.1
2015 +	2.0	0.0
Total	5.5	1.9
Cash/Liquid Invs	1.3	

No undue concentration of Debt Maturities

2009 Outlook

Expect approx. one-third decline in EBITDA (2008: €2.665Bn)

- Q4 EBITDA % decline likely to exceed Q3
- Due to poor October weather and additional one-off cost effects
- Expect full year PBT in the range €0.73-0.76Bn (2008: 1.628Bn)
- After cost reduction implementation costs of c€200m*
- And before any asset impairment charges
- PBT forecast reflects adverse FX impact of c€45m (principally PLN)

** Higher than the €158m estimated in July reflecting the cost of further initiatives undertaken since mid-year*

2009 Full Year Europe Outlook

Currently expect c40% decline on 2008 EBITDA

Indications	<u>Materials</u>	<u>Products</u>	<u>Distribution</u>	<u>Total</u>
2009 Change	c45 % decrease	c30 % decrease	c25 % decrease	c40 % decrease
2008 Actual	€806m	€392m	€258m	€1,456m

○ Materials

➤ Q3 PL cement volumes in line with 2008; elsewhere H1 trends continue

○ Products

➤ Benefits from restructuring; Some improvement in UK Brick demand

○ Distribution

➤ Underlying Sales continuing to run c10% below 2008

2009 Full Year Americas Outlook

Currently expect c30% US\$ EBITDA decline; -c25% in euro

Indications	<u>Materials</u>	<u>Products</u>	<u>Distribution</u>	<u>Total</u>
2009 Change	c15 % decrease	c50 % decrease	c70 % decrease	c30 % decrease
2008 Actual	\$1,065m	\$543m	\$170m	\$1,778m

○ Materials

- Margins ahead with strong cost/commercial delivery despite lower volumes

○ Products

- Non-Res difficult; sharp like-for-like sales declines continue

○ Distribution

- Exterior Prods declines have stabilised; Interior Prods continue to fall

Summary

- While trading conditions remain extremely difficult
- Our businesses continue to generate strong cashflow
- And are focussed on commercial delivery
- Good benefits from ongoing Cost Savings programmes
- Strong B.Sheet supports development for compelling value and fit

***CRH ...
well positioned to respond to evolving trading circumstances
and take advantage of suitable development opportunities***