



Climate Advocacy Review

May 2024



About CRH

CRH is the leading provider of building materials solutions that build, connect and improve our world. Employing approximately 78,500 people at 3,390 operating locations in 29 countries, CRH has market leadership positions in both North America and Europe. As the essential partner for transportation and critical utility infrastructure projects, complex non-residential construction and outdoor living solutions, CRH's unique offering of materials, products and value-added services helps to deliver a more resilient and sustainable built environment.

CRH and the Paris Agreement

At CRH, we are committed to ensuring our climate policies and direct lobbying support the goals of the Paris Agreement to limit the average rise in global temperature to well below 2°C above pre-industrial levels and to pursue efforts to limit this to 1.5°C, and we advocate for the same approach within our trade groups.

We are reducing carbon emissions across our operations and value chain, and we are a leading provider of sustainable solutions for resilient, net-zero buildings and infrastructure, and for the transition to clean energy and transportation.

CRH has a long and proud history of setting ambitious carbon reduction targets and achieving them ahead of schedule. We continue to make progress on our target to deliver a 30% reduction in absolute carbon emissions by 2030, keeping us on the path to achieving our ambition of becoming a net-zero business by 2050. In 2023, we reduced our Scope 1 and Scope 2 CO₂ emissions by 8% and the Science Based Targets initiative validated our 2030 emissions reduction targets to be in line with a 1.5°C trajectory.

In support of the Paris Agreement, CRH is focused on the following climate policies:

- Training personnel and revising product standards and building regulations to develop a new generation of low-carbon, sustainable products, circular solutions and water management innovations;
- Supporting carbon pricing and trading mechanisms that create incentives to invest in low-carbon technology and infrastructure and safeguard the competitiveness of industries at risk of carbon leakage;
- Investing in research and development of decarbonization technologies – such as those that enhance concrete's ability to act as a carbon sink and carbon capture, utilization and storage (CCUS) – and collaborating with research institutions and regulatory bodies to promote these innovations; and
- Deploying renewable energy sources, such as biomass, waste-to-energy and renewable electricity to aid our industry's clean energy transition.

As well as decarbonizing our own business, we are also collaborating with key stakeholders to accelerate the transition to a net-zero built environment.



CRH and advocacy

At CRH, we are committed to being transparent about our climate lobbying, including both direct advocacy and indirectly through trade associations.

We have undertaken this review to ensure that our direct lobbying and trade groups' lobbying aligns with the Paris Agreement, as we recognize a supportive climate policy environment can help CRH realize its ambition to become a net-zero business.

We recognize that tackling global warming is only possible through deep collaboration between governments, investors, companies, NGOs, civil society groups, academia, employees and others to develop the solutions needed for a net-zero world. CRH is fully committed to working in close partnership with all these stakeholders, for society today and for future generations. We also evaluate our approach in line with industry best practice, external frameworks and stakeholder' expectations.

Direct Advocacy

CRH strives to achieve the highest levels of legal, ethical and moral standards including in respect of political contributions and this document builds on disclosures in our Sustainability Performance and Annual Reports in relation to our approach and practices. We also strive for transparency and publicly disclose our direct lobbying activities in accordance with U.S. federal and state lobbying disclosures (which document our focus on road and infrastructure funding and policies) and the EU Transparency Register (with our participation in the European Commission's Clean Transition Dialogue on Energy Intensive Industries).

CRH employees have a duty to read, understand and comply with our 'Code of Business Conduct', which stipulates best practices in relation to legal, compliance and ethical matters. Employees who participate in trade bodies also undertake advanced compliance training on a regular basis to ensure they are aware of their responsibilities. Furthermore, our 'Anti Bribery Policy' explicitly states that CRH does not tolerate any form of bribery.

In the U.S. CRH supports the rights of employees to participate in the political process through employee-funded Political Action Committees (PACs) and CRH's U.S. operations provide administrative support – consistent with applicable laws – to their affiliated federal and state PACs.

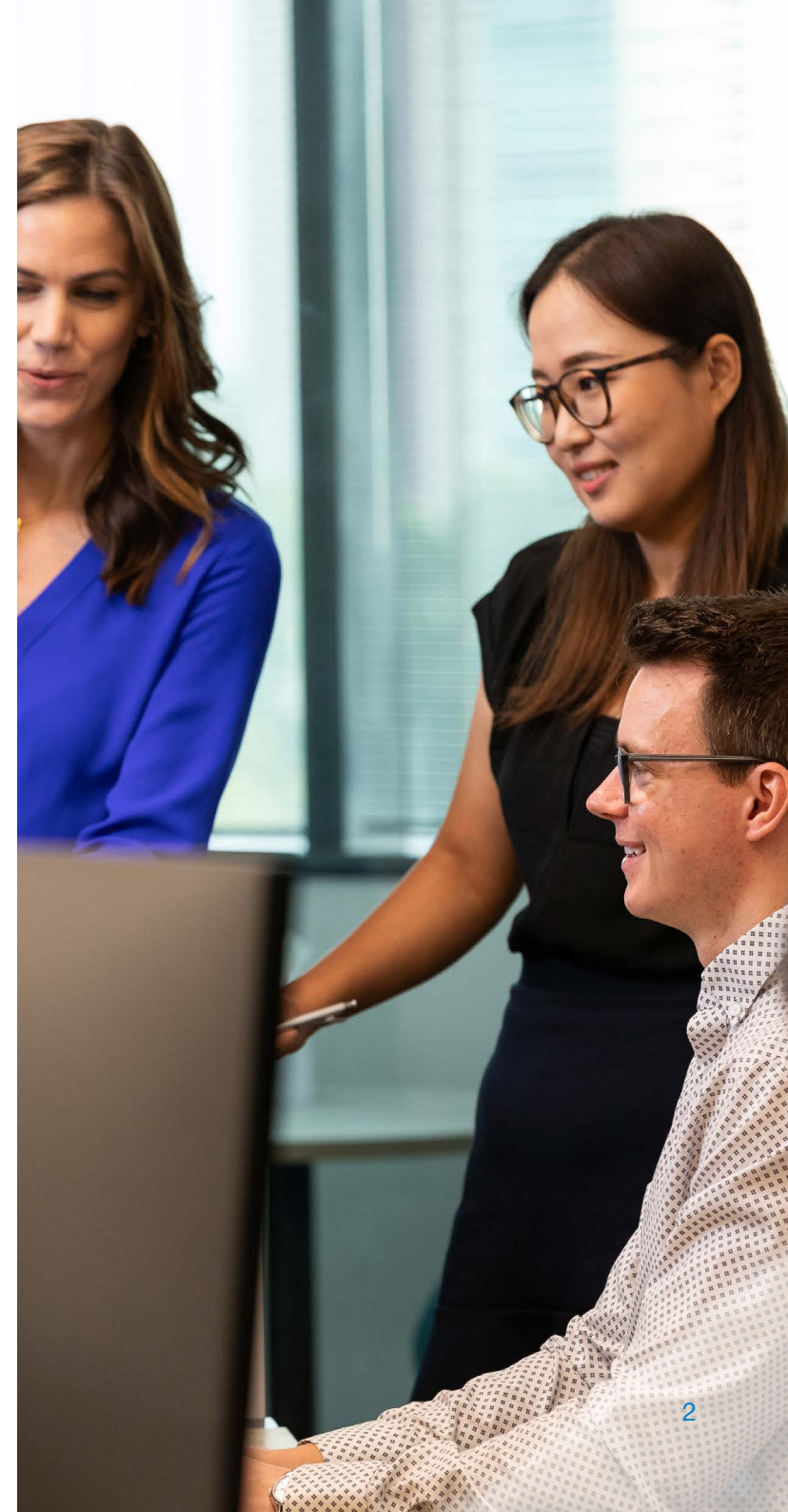
Trade Group Advocacy

Our trade bodies are engaged on a range of climate issues, including public procurement reforms, carbon pricing and trading mechanisms, the circular economy and new decarbonization technologies, whereas CRH only undertakes limited direct lobbying on our priority climate policies.

In 2023, CRH's total contributions to trade associations was approximately \$20 million. In the context of this climate advocacy review, our largest trade groups by spend were Portland Cement Association \$1.6 million, the National Ready Mixed Concrete Association \$0.8 million and the Cement Association of Canada \$0.5 million.

Governance and Oversight

CRH has a strong governance framework for public policy engagement with clear accountabilities. Our Global Leadership Team is responsible for ensuring our policies and practices are implemented across our business; and our Board and its Committees, including the Safety, Environment and Social Responsibility Committee, monitors progress to ensure the company fulfills these obligations.



CRH climate policies

1) CRH supports the goals of the Paris Agreement to limit the average rise in global temperature to well below 2°C above pre industrial levels and to pursue efforts to limit this to 1.5°C

At CRH, we are joining forces with others through our membership of global, regional and national industry associations to accelerate climate action. We also continue to make progress on our target to deliver a 30% reduction in absolute carbon emissions by 2030.

2) CRH supports skills and training across the building materials sector and new product standards to incentivize the development of low-carbon processes and products

Our contribution to the circular economy is a significant commercial opportunity for our business. In 2023, we recycled a total of 43.9 million tons of wastes and by-products from other industries as raw materials and fuels in our products and processes; and Group revenue from products with enhanced sustainability attributes in 2023 was \$13.9 billion*. CRH is the largest recycler in North America and in 2023 we used 13.2 million tons of Recycled Asphalt Pavement (RAP) and Recycled Asphalt Shingles to make new asphalt. This significantly saves on energy, CO₂ emissions, and material use.

At CRH, we believe success also depends on supportive regulatory and standardization frameworks being established to incentivize new markets for sustainable building solutions. This includes integrating CO₂ performance in public procurement, building standards and construction codes; incentivizing investments in low-carbon manufacturing; and stimulating demand for sustainable products, circular solutions and water management innovations.

3) CRH supports carbon pricing and trading mechanisms that create incentives to invest in low carbon technology and infrastructure and safeguard the competitiveness of industries at risk of carbon leakage

CRH supports the use of market based carbon pricing and trading mechanisms to incentivize investments in low carbon technology and infrastructure. We believe this can best be achieved by creating a level playing field on carbon costs between domestic producers and importers to avoid carbon leakage; and, where carbon pricing disparity exists, implementing border mechanisms that apply a fair carbon cost to importers.

We also believe including all embodied emissions in products, as well as carbon absorbed over an asset's life, would be a fair way to apply carbon pricing, based on robust life-cycle monitoring, reporting and accounting.

4) CRH supports the development of advanced technologies to decarbonize the cement and concrete sector

Cutting-edge decarbonization technologies have a pivotal role to play in accelerating our sector's transition to a net-zero pathway and at CRH we believe innovation is critical to realizing our sustainability objectives. Through our \$250 million Venturing and Innovation Fund, our Innovation Centre for Sustainable Construction and CRH Ventures we are supporting the development of new technologies and innovative solutions to meet the increasingly complex needs of customers and evolving trends in construction. We also believe regulators should support this agenda, for example, by providing incentives for R&D and capital/operating expenditure tied to decarbonization innovation.

5) CRH supports the use of renewable energy sources, such as biomass and wastes, to accelerate the clean energy transition

At CRH, we are fully committed to limiting fossil fuel use at every point in our value chain and repurposing waste materials as alternative fuels to reach net-zero by 2050. Our strategy helps to address resource scarcity and reduce industrial waste and emissions. For example, waste materials and by products from other sectors serve as valuable raw materials in replacing some of the finite virgin materials or clinker used in our cement manufacturing. In 2023, our subsidiary cement plants used 2.1 million tons of by-products and wastes (including carbon neutral biomass) as alternative fuels, providing 36% of the total thermal energy requirement, 55% for our EU cement plants. We also use renewable electricity in our operations and circa. 31% of our electrical energy is met from renewable sources.

Regulators can also provide leadership. This includes prioritizing 'co-processing' - utilizing waste to recover energy and recycling materials at the same time - in waste treatment policies; banning the landfill of any residual waste with the potential to replace fossil fuels and/or natural resources; and supporting R&D initiatives that promote the increased recovery and recyclability of materials from waste.

*Revenue derived from products that incorporate any, or a combination of; recycled materials; are produced using alternative energy and fuel sources; have a lower carbon footprint as compared to those produced using traditional manufacturing processes; and/or are designed to specifically benefit the environment (i.e. water treatment and management systems, products with strong thermal mass/U-values).

Review methodology

We believe our trade bodies' advocacy must meet the same high professional and ethical standards expected across CRH. We are also clear that their representations on global warming issues should be aligned with the Paris Agreement.

To ensure there is no misalignment, we have reviewed our most significant group level trade bodies in strategic geographies. Two of our trade bodies have a global remit, while the remainder are located in North America and Europe, which are our largest markets and generate the vast majority of our revenues. CRH operating companies are engaged in additional trade groups, but these primarily focus on safety and quality standards, certification and auditing.

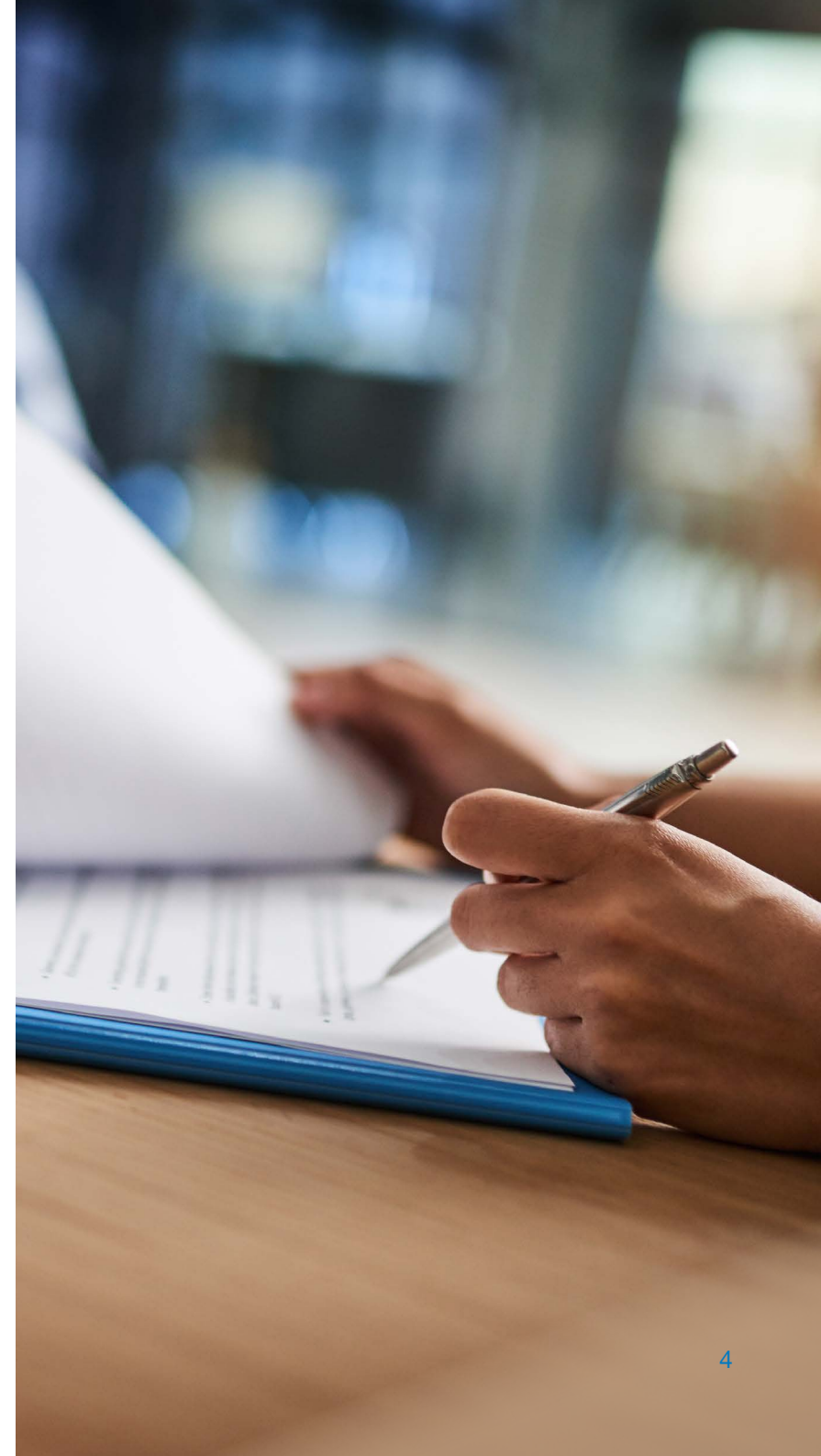
Each trade body was asked to respond to a questionnaire and confirm whether they support:

- The goal of the Paris Agreement to limit global warming to well below 2°C, with efforts towards 1.5°C, compared to pre-industrial levels;
- Training personnel and revising product standards to develop a new generation of low-carbon, sustainable building solutions;
- Carbon pricing and trading mechanisms that incentivize investing in low carbon technologies and infrastructure;
- Investing in research and development of innovative decarbonization technologies, such as those that enhance concrete's ability to act as a carbon sink and carbon capture, utilization and storage;
- Deploying renewable energy sources, such as biomass and wastes, to aid the clean energy transition; and
- Transparency and accountability in reporting lobbying activities.

CRH has also undertaken a review of its trade bodies' websites, communications, publications and social media to assess their policy positions on climate change.

Our engagement with policy and lawmakers is underpinned by our values, one of which is 'character is our strength'. This means we do the right things in the right way, comply with the law, and work responsibly. To ensure our direct engagement with policy and lawmakers is in line with our values and supportive of our climate goals, we maintain ongoing dialogue with our colleagues across CRH who oversee public policy engagement.

Every review undertaken by CRH will be overseen by our Global Leadership Team and the Safety, Environment and Social Responsibility Committee of our Board.



Our framework

Annual Climate Advocacy Review

We undertake an annual review to ensure that our direct lobbying and trade groups' lobbying align with CRH climate policies. The key elements of our review include:

- Distributing and reviewing questionnaires completed by trade bodies in strategic geographies
- Internally assessing trade bodies' policy positions on climate change
- Reviewing direct lobbying activities with individuals responsible for public policy engagement
- Determining alignment of trade bodies' advocacy with CRH's climate policies

Our approach to identified cases of misalignment

In case of any misalignment between CRH and its trade groups, we are committed to taking meaningful action, which could involve:

- Engaging with trade group representatives and members to communicate material differences
- Recommending that climate policy positions be revised
- Requesting advocacy be stopped
- If appropriate, our Global Leadership Team and the Safety, Environment and Social Responsibility Committee of our Board would be informed of our findings and approach

Cases of serious misalignment

In more serious cases, where a trade group contradicted the Paris Agreement and/or our own climate policies, we would consider:

- Taking steps to terminate our membership, if action were not taken within a 12-month time frame to amend misaligned practices
- Similarly, if appropriate, our Global Leadership Team and the Safety, Environment and Social Responsibility Committee of our Board would be informed of our findings and proposed approach

Main findings

CRH has concluded that none of the trade groups assessed as part of this review are misaligned with CRH's climate policies.

In a small number of instances our trade groups have not yet fully formulated their climate policies or may be advocating for a mix of policy options to address climate change. CRH will continue to call on its trade group representatives to advocate for policies that support the goals of the Paris Agreement.

In the U.S. CRH and its trade groups are active at both the federal and state level. This includes advocacy on cap-and-trade schemes and increasing the use of Recycled Asphalt Pavement in asphalt pavements to help achieve net-zero.

In Europe, our trade groups have engaged with regulators on a range of public policies and standardization frameworks aimed at accelerating the transition to a net-zero built environment. This includes updating the EU Emissions Trading Scheme and implementing the Carbon Border Adjustment Mechanism to create a level-playing field for EU industries; building a pan-European carbon capture network; placing circularity at the heart of industrial decarbonization; and enhancing sustainable building practices to cut emissions. Our trade groups in the EU have also engaged with regulators on the Sustainable Products Initiative and Construction Products Regulation.

CRH's trade bodies uphold the highest professional and legal standards in their lobbying. This includes, for example, participating in relevant oversight arrangements, such as the EU Transparency Register, and complying with relevant U.S. transparency and disclosure rules.

Our review also concluded that CRH's climate policies and direct advocacy are fully aligned with the goals of the Paris Agreement.

Full details about each trade group's climate policies can be found in the Summary and Appendix.

Looking ahead

This review reflects CRH's commitment to helping deliver a more sustainable, net-zero future.

We recognize transparent climate lobbying is fundamental to accelerating progress, and we will continue to engage with public policymakers and industry experts to align ambitions and actions in support of delivering the Paris Agreement and CRH's climate policies.

We plan to publish our next review during 2025.

CRH has a long and proud history of taking decisive steps to tackle climate change. Whether it's using alternative fuels and materials to drive the circular economy, investing in cutting edge decarbonization technologies, or developing sustainable building solutions, CRH is fully committed to becoming a net-zero company by 2050.

We understand that realizing this ambition will only be possible through deep collaboration with all our key stakeholders. We firmly believe in the power of working in close partnership with governments, investors, companies, NGOs, civil society groups, academia, employees and others to drive bold climate action.

Summary table

	Global Organizations		North American Organizations								European Organizations	
	WBCSD	GCCA	CAC	NAPA	ARTBA	NSSGA	PCA	U.S. Chamber of Commerce	NAM	NRMCA	CEMBUREAU	EuLA
Supports the goal of the Paris Agreement to limit global warming to well below 2°C, with efforts towards 1.5°C, compared to pre-industrial levels	Yes	Yes	Yes	Yes	Other	Other	Yes	Other	Yes	Yes	Yes	Yes
Supports training personnel and revising product standards to develop a new generation of low-carbon, sustainable building solutions	Yes	Yes	Yes	Yes	Other	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Supports carbon pricing and trading mechanisms that incentivize investing in low-carbon technologies and infrastructure	Yes	Yes	Yes	Other	Other	Yes	Yes	Yes	Other	Yes	Yes	Yes
Supports investing in research and development of innovative decarbonisation technologies, such as those that enhance concrete's ability to act as a carbon sink and carbon capture, utilization and storage	Yes	Yes	Yes	Yes	Other	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Supports deploying renewable energy sources, such as biomass and wastes, to aid the clean energy transition	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Supports transparency and accountability in reporting lobbying activities	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Yes No Other

Appendix

Global Organizations



WORLD BUSINESS COUNCIL FOR SUSTAINABLE DEVELOPMENT (WBCSD)

WBCSD is a platform of global companies working together to accelerate the journey towards sustainable development. It builds impactful coalitions and networks that: facilitate the sharing of knowledge; enable and accelerate the adoption of standards and tools; and create advocacy for common policy asks.

WBCSD facilitates interaction on cutting edge climate and energy topics between its members, their peers and stakeholders as they address critical industry issues. It advocates for policy levers to support and enable implementation of innovative and sustainable solutions, but it is not involved in lobbying activities.

Membership criteria include: set an ambition to reach net-zero greenhouse gas emissions; set ambitious, science informed, short and mid-term environmental goals; declare support for the UN Guiding Principles on Business and Human Rights; declare support for inclusion, equality, diversity and the elimination of any form of discrimination; and operate at the highest level of transparency by disclosing material sustainability information in line with the Task Force on Climate related Financial Disclosures.

During COP28, WBCSD launched the CEO Guide to the Climate-related Corporate Performance and Accountability Systems (CPAS), a comprehensive approach pathway to align business performance and innovation with decarbonization.

Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	Yes
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	Yes
Supports the development of advanced technologies, such as CCUS	Yes
Supports deploying renewable energy sources to aid the clean energy transition	Yes
Supports lobbying transparency by publishing policy positions and documenting activities in the European Transparency Register	Yes

GLOBAL CEMENT AND CONCRETE ASSOCIATION (GCCA)

GCCA, a CEO led initiative, is the global voice of the cement and concrete industry. Its mission is to position concrete to meet the world's needs for a material that can build and support growing, modern, sustainable and resilient communities. GCCA works with several national and regional affiliate cement and concrete associations, which operate in various countries and regions across the world, to share dialogue and encourage cooperation.

GCCA has published its '2050 Global Roadmap', which sets out the levers, milestones and actions needed to achieve net-zero concrete for the world. GGCA has also launched and manages two world class global innovation programmes under its Innovandi brand. This includes a global research network and a global open innovation program, which are focused on advancing decarbonization innovations and technologies.

The association and its member companies recognize that climate action is only possible through collaboration with all stakeholders across the built environment. GCCA predominantly engages with intergovernmental organizations and bodies, as well as civil society groups and NGOs, rather than focusing on direct lobbying at regional or national government levels.



Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	<input checked="" type="checkbox"/> Yes
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	<input checked="" type="checkbox"/> Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	<input checked="" type="checkbox"/> Yes
Supports the development of advanced technologies, such as CCUS	<input checked="" type="checkbox"/> Yes
Supports deploying renewable energy sources to aid the clean energy transition	<input checked="" type="checkbox"/> Yes
Supports lobbying transparency by publishing policy positions	<input checked="" type="checkbox"/> Yes

North American Organizations

CEMENT ASSOCIATION OF CANADA (CAC)

CAC is the voice of Canada's cement industry, representing five vertically integrated cement companies that provide a reliable local supply of cement to help build Canadian communities and critical infrastructure. It collaborates with stakeholders to build 'resilient and sustainable communities with net-zero concrete'.

CAC has consistently supported strong action on climate change. It proactively champions not only innovation in the manufacturing of cement and concrete, but also ground breaking partnerships with governments, ENGOS, architects, engineers and others to advance the policy solutions needed to meet Canada's climate objectives.

In May 2023, in partnership with its allied associations in the concrete industry, CAC released 'Concrete Zero: Canada's cement and concrete industry action plan to net-zero', a peer reviewed, transparent, and accountable action plan outlining how the Canadian cement and concrete industry will achieve net-zero emissions by 2050.

The Action Plan is complemented by a unique partnership between CAC and the Government of Canada – announced in December 2022, the 'Roadmap to Net-Zero Carbon Concrete' details the actions the government and industry will take, including funding, policy and regulatory support for the technologies, tools and programs needed to achieve net-zero carbon concrete by 2050.



Cement
Association
of Canada

Association
Canadienne
du Ciment

Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	<input checked="" type="checkbox"/> Yes
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	<input checked="" type="checkbox"/> Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	<input checked="" type="checkbox"/> Yes
Supports the development of advanced technologies, such as CCUS	<input checked="" type="checkbox"/> Yes
Supports deploying renewable energy sources to aid the clean energy transition	<input checked="" type="checkbox"/> Yes
Supports lobbying transparency by publishing policy positions and documenting activities in a public register	<input checked="" type="checkbox"/> Yes

NATIONAL ASPHALT PAVEMENT ASSOCIATION (NAPA)

NAPA works to promote the asphalt pavement industry.







Founded in 1955, the association counts more than 1,100 companies as members. It supports them through education, technical advice, recognition programmes and peer engagement; and it advances the industry through innovation and research, thought leadership and promoting safe, efficient and sustainable operations.

NAPA advocates on behalf of the industry by engaging and educating decision-makers. This includes representing the interests of asphalt producers and contractors with Congress, government agencies and other national trade and business organizations.

NAPA's 'The Road Forward' plan is a vision for net-zero carbon emissions for the asphalt pavement industry, which aligns with the Paris Agreement. The four goals of the plan include: achieve net-zero carbon emissions during asphalt production and construction by 2050; partner with specifiers, suppliers, and equipment manufacturers to achieve net-zero carbon emissions through improved pavement quality, durability, longevity, and energy efficient use; develop a net-zero materials supply chain by 2050; and transition to electricity from net-zero energy providers in support of net-zero carbon electricity generation by 2050.



Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	 Yes
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	 Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	 Other*
Supports the development of advanced technologies, such as CCUS	 Yes
Supports deploying renewable energy sources to aid the clean energy transition	 Yes
Supports lobbying transparency in line with the disclosure rules of the U.S. House of Representatives and Senate	 Yes

*According to the organization's questionnaire response, NAPA does not currently have a specific policy on carbon pricing and trading mechanisms; however, NAPA supports the Inflation Reduction Act as it "provides the policy framework to reduce U.S. emissions by 40% by 2030" and "will make significant investments to drive emission reduction over the next decade while laying the ground work for long term decarbonization in the asphalt pavement sector."

PORTLAND CEMENT ASSOCIATION (PCA)

Founded in 1916, PCA is the premier policy, research, education and market intelligence organization serving America's cement manufacturers.

PCA supports sustainability, innovation and safety, while fostering continuous improvements in cement manufacturing, distribution, infrastructure and economic growth. It conducts market development, engineering, research, education, technical assistance and public affairs programs on behalf of its member companies.

The cement and concrete industry is fully committed to decarbonization and has pledged to become carbon neutral across the cement and concrete value chain by 2050. PCA's 'Roadmap to Carbon Neutrality' outlines the technical, market, and policy levers that are central to achieving the industry's 2050 carbon neutrality goal.



Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	<input checked="" type="checkbox"/> Yes
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	<input checked="" type="checkbox"/> Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	<input checked="" type="checkbox"/> Yes
Supports the development of advanced technologies, such as CCUS	<input checked="" type="checkbox"/> Yes
Supports deploying renewable energy sources to aid the clean energy transition	<input checked="" type="checkbox"/> Yes
Supports lobbying transparency by complying with the Lobbying Disclosure Act and publishing policy positions	<input checked="" type="checkbox"/> Yes

NATIONAL STONE, SAND AND GRAVEL ASSOCIATION (NSSGA)

NSSGA is the leading voice and advocate for the aggregates industry in the United States.

Its members are stone, sand and gravel producers and the equipment manufacturers and service providers who support them. Member companies produce more than 90 per cent of the crushed stone and 70 per cent of the sand and gravel consumed annually in the United States.

NSSGA advances public policies that protect and expand the safe, environmentally responsible use of aggregates that build America's infrastructure and economy.

NSSGA[®]

NATIONAL STONE, SAND
& GRAVEL ASSOCIATION

Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	 Other*
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	 Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	 Yes
Supports the development of advanced technologies, such as CCUS	 Yes
Supports deploying renewable energy sources to aid the clean energy transition	 Yes
Supports lobbying transparency by publishing policy positions	 Yes

*NSSGA stated in its questionnaire response: "Aggregate industry greenhouse gas emissions are inherently low due to the characteristics of our processes and our products...Despite low emissions, the aggregates industry continues to be a leader in responding to climate change...The objectives of reducing emissions and improving environmental outcomes is very much in line with NSSGA polices." In addition, "building off data collected as part of the Environmental Product Declaration (EPD) creation, NSSGA's Sustainability Working Group is having a third party contractor use the data to establish baseline GHG emissions for the aggregates industry. The GHG baseline information will be used in sustainability discussions with policymakers and to help identify levers the industry could use to lower emissions."







AMERICAN ROAD AND TRANSPORTATION BUILDERS ASSOCIATION (ARTBA)

Established in 1902, ARTBA brings together all facets of the transportation construction industry to responsibly advocate for infrastructure investment and policy that meet the nation's need for the safe and efficient movement of people and goods.

The association's more than 8,000 public and private sector members include: contractors, planning and design firms, heavy construction equipment manufacturers, materials and services companies, traffic safety manufacturers, federal, state and local transportation officials, university researchers and educators, and firms specializing in public private partnerships.



Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	 Other*
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	 Other*
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	 Other*
Supports the development of advanced technologies, such as CCUS	 Other*
Supports deploying renewable energy sources to aid the clean energy transition	 Yes
Supports lobbying transparency in line with the disclosure rules of the U.S. House of Representatives and Senate	 Yes

*ARTBA does not have a position on the items marked 'Other' at this time. According to the organization's questionnaire response, ARTBA has "routinely advocated for utilization of climate change-focused revenue streams in public transportation improvement and reductions in highway traffic congestion - including enhanced single occupancy vehicle capacity - which has been empirically demonstrated to reduce carbon emissions from automobiles" and "has long supported all manner of federal research to improve the delivery, effectiveness, and longevity of transportation infrastructure facilities."

U.S. CHAMBER OF COMMERCE

The U.S. Chamber of Commerce is the world's largest business organization.

Its members range from small businesses and chambers of commerce to leading industry associations and global corporations.

Since its founding, the U.S. Chamber has advocated for policies that help businesses create jobs and grow the economy. The Chamber serves as their ally and champion on Capitol Hill, in the courts, in state houses and in markets around the world.



U.S. Chamber of Commerce

Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	<input type="checkbox"/> Other*
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Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	<input checked="" type="checkbox"/> Yes
Supports the development of advanced technologies, such as CCUS	<input checked="" type="checkbox"/> Yes
Supports deploying renewable energy sources to aid the clean energy transition	<input checked="" type="checkbox"/> Yes
Supports lobbying transparency by complying with the Lobbying Disclosure Act and publishing policy positions	<input checked="" type="checkbox"/> Yes

*According to the organization's questionnaire response, the U.S. Chamber of Commerce "welcomed the Biden Administration's decision to rejoin the Paris Climate Agreement, as we have always believed the U.S. must take a strong leadership role in the Paris talks to facilitate meaningful global progress and to maintain and enhance the competitiveness of U.S. business in a global market. The Chamber supports reducing emissions as fast as you can as low as you can at the pace of innovation."

NATIONAL ASSOCIATION OF MANUFACTURERS (NAM)







Founded in Cincinnati, Ohio, in 1895, NAM represents 14,000 member companies from small businesses to global corporations in every industrial sector.

Its work is centred around four values: free enterprise, competitiveness, individual liberty and equal opportunity.

NAM is the voice of the manufacturing community and the leading advocate for a policy agenda that helps manufacturers compete in the global economy and create jobs across the United States.



Review findings

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Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	 Other*
Supports the development of advanced technologies, such as CCUS	 Yes
Supports deploying renewable energy sources to aid the clean energy transition	 Yes
Supports lobbying transparency by complying with the Lobbying Disclosure Act and publishing policy positions	 Yes

*According to the organization's questionnaire response, NAM supports "a single unified climate policy that meets science based targets, ensures a level playing field without carbon leakage and preserves consumer choice and manufacturing competitiveness."

NATIONAL READY MIXED CONCRETE ASSOCIATION (NRMCA)

Founded in 1930, NRMCA represents the ready mixed concrete industry through leadership, promotion, education and partnering.

NRMCA advocates on behalf of the industry with the administration and on Capitol Hill for legislative and regulatory outcomes that benefit its members and help their businesses thrive.

NRMCA is committed to working with its corporate, academic and association partners in furthering research and development of technologies and materials that reduce concrete's carbon footprint. NRMCA also supports ongoing research, promotion and education in the development and adoption of low carbon and energy efficient concrete construction materials that reduce the embodied and operational carbon of concrete structures.



Review findings

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Supports the development of advanced technologies, such as CCUS	<input checked="" type="checkbox"/> Yes
Supports deploying renewable energy sources to aid the clean energy transition	<input checked="" type="checkbox"/> Yes
Supports lobbying transparency by complying with all federal and state lobbying disclosure and reporting requirements and publishing policy positions	<input checked="" type="checkbox"/> Yes

European Organizations

CEMBUREAU






The European Cement Association – CEMBUREAU – is the representative organization of the cement industry in Europe.

The association advocates for the cement industry before the EU institutions and public authorities and communicates the industry's views on all policy developments regarding technical, environmental, energy, employee health and safety and sustainability issues. In addition to the EU, dialogue is maintained with international organizations, such as the OECD and International Energy Agency.

CEMBUREAU's 'Carbon Neutrality Roadmap' sets out the European cement industry's plans to reach net-zero GHG emissions along the cement and concrete value chain by 2050. The roadmap looks at how CO₂ emissions can be reduced by acting at each stage of the value chain – clinker, cement, concrete, construction and (re)carbonation. By 2030, CEMBUREAU aspires to be in line with the Paris Agreement's 2°C scenario, reducing CO₂ emissions by 30% for cement and 40% down the value chain.

Currently, full members of CEMBUREAU are the national cement industry associations and cement companies of the European Union (except for Malta), plus Norway, Switzerland, and the United Kingdom. Croatia, Serbia and Slovakia are associate members; and cooperation agreements have been concluded with Vassiliko Cement in Cyprus and UKRCMENT in Ukraine.

Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	 Yes
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	 Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	 Yes
Supports the development of advanced technologies, such as CCUS	 Yes
Supports deploying renewable energy sources to aid the clean energy transition	 Yes
Supports lobbying transparency by publishing policy positions and documenting activities in the European Transparency Register	 Yes

EUROPEAN LIME ASSOCIATION (EuLA)

The European Lime Association (EuLA) provides sector-based representation for the European lime industry before the European Institutions.

EuLa is involved in all non-commercial issues relating to the safe use of lime, from extraction and processing to end-use applications. Health and safety at the workplace, environment protection, product safety, energy and climate and awareness about the importance of lime for society are at the core of EuLA's mission.

EuLA has established a roadmap to become climate negative by 2050. Between now and 2030, the European lime sector will activate levers which are currently available to mitigate its emissions, resulting in a reduction of scope 1 emissions of ca. 20% CO₂ (versus 2019). By 2050, it is estimated that the European lime sector could permanently remove ca. 5 million tons of CO₂ from the atmosphere per year (net negative emissions).



Review findings

Supports the goal of the Paris Agreement to limit global warming to well below 2°C, preferably to 1.5°C, compared to pre-industrial levels	<input checked="" type="checkbox"/> Yes
Supports training personnel and revising product standards to develop low-carbon, sustainable building solutions	<input checked="" type="checkbox"/> Yes
Supports carbon pricing and trading mechanisms to incentivize investments in low-carbon technologies and infrastructure	<input checked="" type="checkbox"/> Yes
Supports the development of advanced technologies, such as CCUS	<input checked="" type="checkbox"/> Yes
Supports deploying renewable energy sources to aid the clean energy transition	<input checked="" type="checkbox"/> Yes
Supports lobbying transparency by publishing policy positions and documenting activities in the European Transparency Register	<input checked="" type="checkbox"/> Yes



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[Note on Forward-Looking Statements](#)

This document contains statements that are, or may be deemed to be, forward-looking statements with respect to the financial condition, results of operations, business, viability and future performance of CRH and certain of the plans and objectives of CRH. These forward-looking statements include all matters that are not matters of fact at the date of this document, including statements about plans and expectations regarding CRH's climate policies; plans and expectations regarding identified cases of misalignment between CRH policies and those of trade bodies; plans regarding CRH's decarbonization targets and related initiatives; plans and expectations regarding engagement with public policymakers and industry experts on climate matters; plans and expectations regarding engagement with the trade groups named herein and such groups' own climate-related plans; and plans and expectations regarding the timing and procedures of future climate advocacy reviews.

By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future and reflect our current expectations and assumptions as to such future events and circumstances that may not prove accurate. You are cautioned not to place undue reliance on any forward-looking statements. These forward-looking statements are made as of the date of this document, and we expressly disclaim any obligation or undertaking to publicly update or revise these forward-looking statements other than as required by applicable law. For a discussion of some of the risks and important factors that could cause actual outcomes and results to differ materially from those expressed herein, see "Risk Factors" in our Annual Report on Form 10-K, filed with the U.S. Securities and Exchange Commission on February 29, 2024, as amended by Amendment No. 1 to the Annual Report on Form 10-K, filed with the U.S. Securities and Exchange Commission on March 15, 2024.