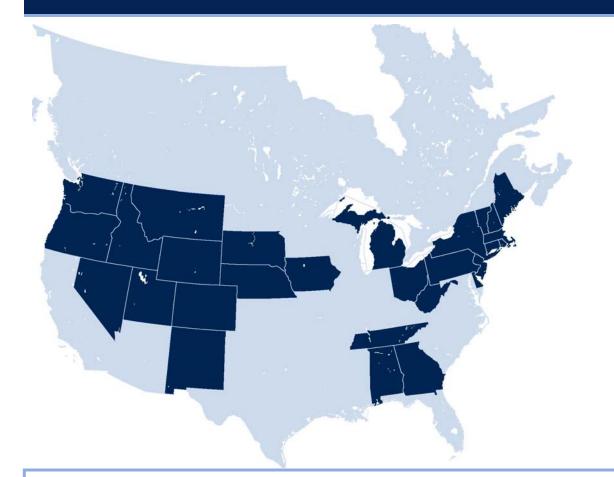
Oldcastle Materials

Tom Hill CEO





Overview



\$3.5bn Sales (2004) 15.3% 5-yr Sales CAGR 9.7% Op. Margin (2004)

650 Locations 28 US States +13,800 Employees

15: 20: 65 Res/Non-res/Infra

30:70 New/RMI

Asphalt Aggregates Readymix #1 in the US

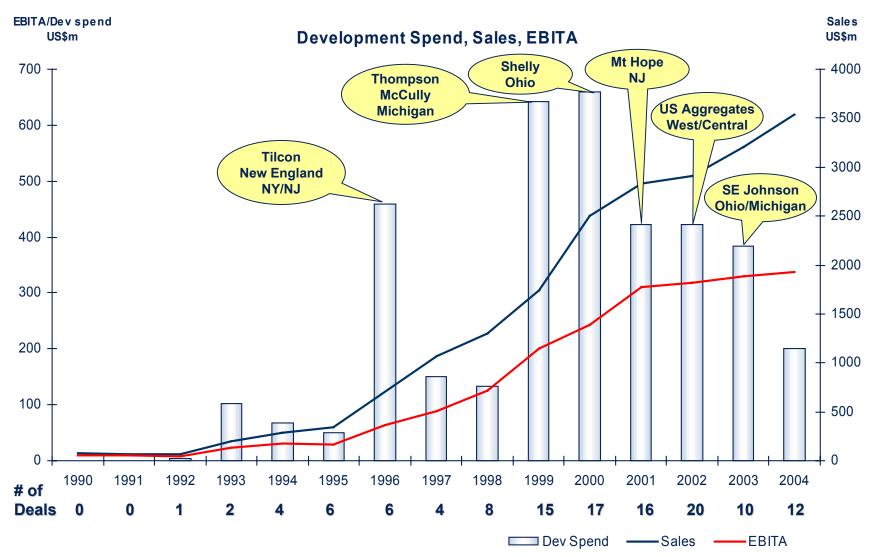
#4 in the US with excellent reserves positions

Top ten in the US





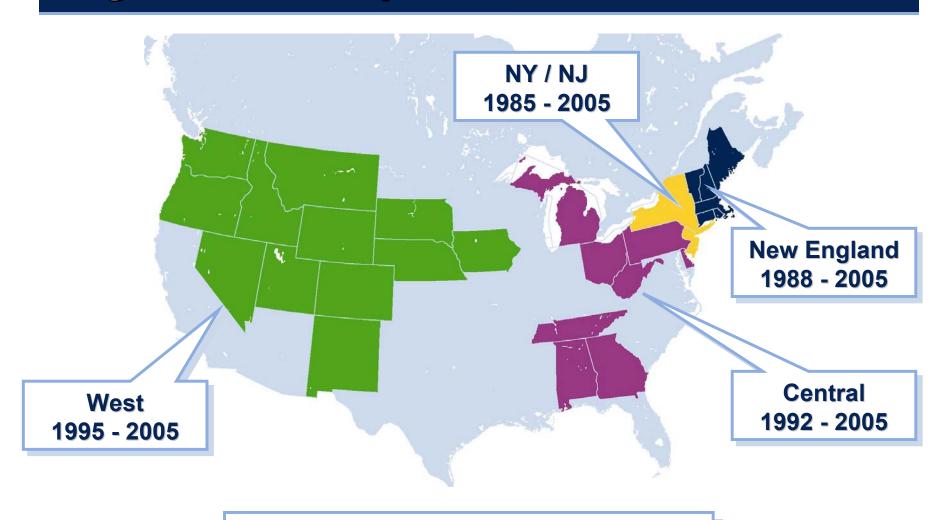
History







Regional Development

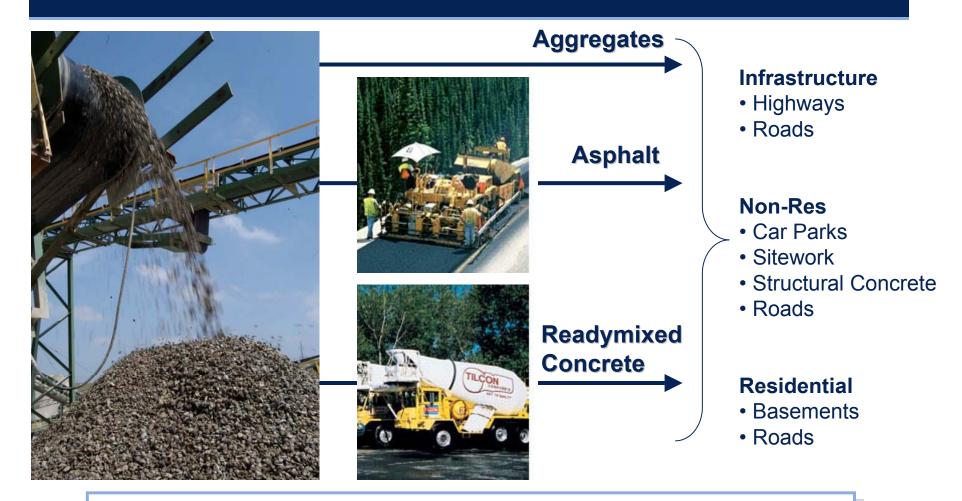


Regional Organization since 2003





Products & Customers

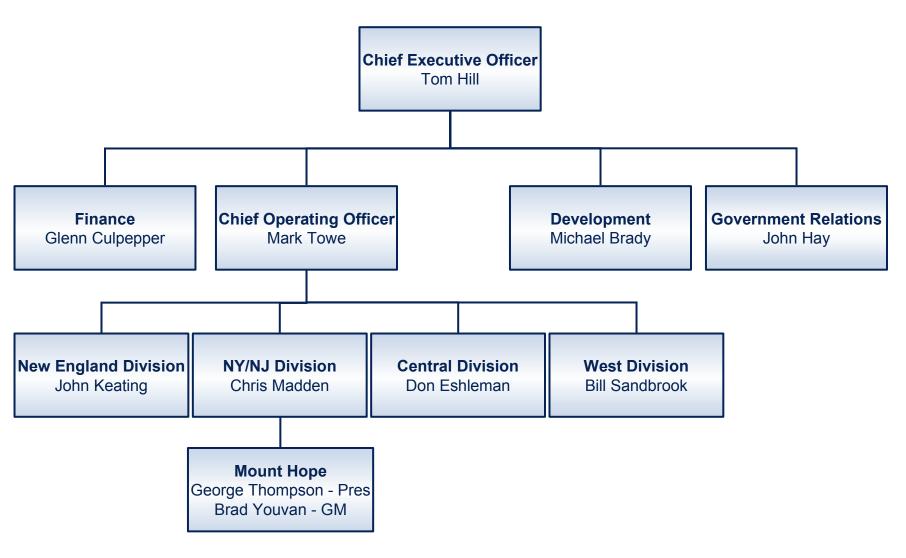


Infrastructure core
Actively growing Non-residential and Residential exposure





Organization







New England



2004 Sales \$0.5 bn
Op. Margin ~9%

Aggregates 21 m tons
Asphalt 8 m tons
R'mixed Concrete 0.4 mcyds
Locations 93

- Mature market
- Bolt-on acquisitions still available
- Improving paving programs



New York / New Jersey

New York New Jersey



2004 Sales \$0.6 bn
Op. Margin ~11%

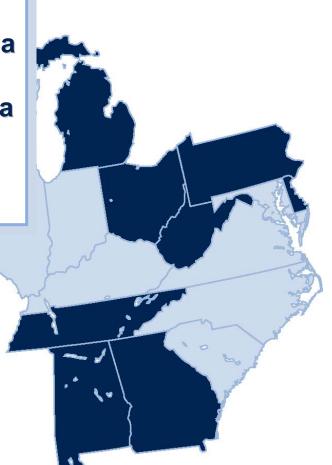
Aggregates 31 m tons
Asphalt 7 m tons
R'mixed Concrete 0.6 mcyds
Locations 71

- Strong NY metro position
- Enhance NY/NJ positions through bolt-ons
- Expand Upstate New York



Central

Michigan
Ohio
Pennsylvania
Delaware
West Virginia
Tennessee
Alabama
Georgia



2004 Sales \$1.2 bn
Op. Margin ~10%

Aggregates 55 m tons
Asphalt 16 m tons
R'mixed Concrete 0.6 mcyds
Locations 179

- Strong Ohio aggregate position
- Continued vertical integration of operations in MI, OH, WV
- Many bolt-on opportunities

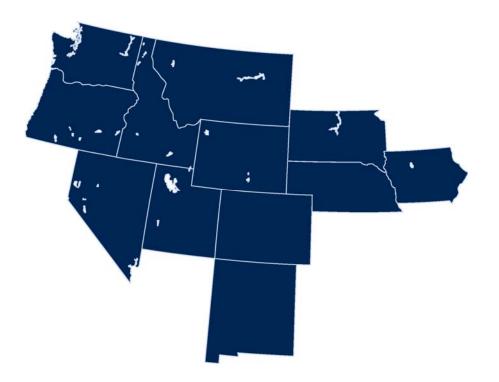




West

Washington Utah New Mexico
Oregon Montana South Dakota
Nevada Wyoming Nebraska
Idaho Colorado Iowa





Aggregates 37 m tons
Asphalt 7 m tons
R'mixed Concrete 6.0 mcyds
Locations 307

- Managing large geographic area
- Generally strong markets
- Expand successful readymix business
- Develop new regions





SAFETEA-LU

- Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users
 - → \$286.5bn available for highways, public transportation, safety over 6 years
 - → Signed by President on August 10, 2005; little impact in 2005
- Importance of road network = highway funding a popular issue with politicians and public
- Guaranteed Highway funding \$227.6bn:

	2004	2005	2006	2007	2008	2009
\$bn	34.4	35.2	36.8	39.0	40.3	41.9
% inc.		+2.3%	+4.5%	+6.0%	+3.3%	+4.0%





SAFETEA-LU

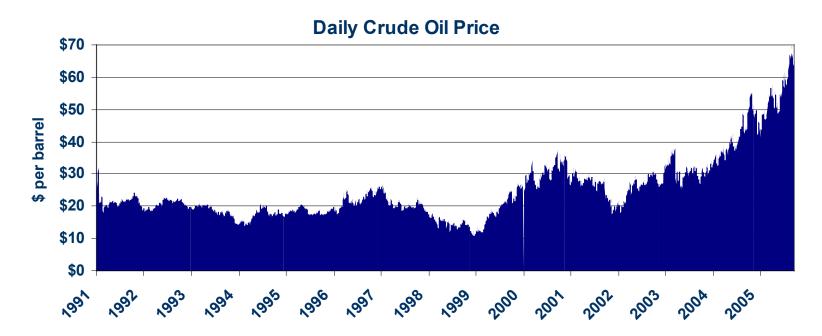
- Post reauthorization State spending programs (50% Highway Spend) crucial
 - → Highway system investment doubled over past 20 years
 - → But slowdown since 2000
 - → With States substituting federal funds for State/Local investment
 - → Recent recovery in state finances should limit substitution
- State/Local initiatives needed
 - → Industry must refocus on promoting State initiatives
 - → Highlighting deteriorating road conditions in under invested states
 - → Successes in Utah, Ohio, Washington, Idaho and Vermont
 - → Initiatives underway in Michigan, New York

65% of OMG sales are to publicly funded projects





Energy



- Significant volatility in oil prices in recent years
- High oil prices likely to remain post Katrina and Rita
- All players large and small suffered in 2004
- Recognition by the industry of the importance of price recovery in 2005





Energy

Our Exposure

- → Public work (65% Sales): 3-9 month leadtime; limited and imperfect escalators
- → Private work (35% Sales): 1-2 months leadtime; can reflect more current energy costs
- → Major component: liquid asphalt; not a hedgeable commodity

Our Approach

- → Price recovery, delivery surcharges
- → Liquid asphalt storage and blending
- → Substitution; RAP; used oil

Outcome

→ Significant success by Oldcastle Materials in 2005

Cost recovery remains a constant focus





Strategy

- Sustained focus on cost recovery
- Leverage new quarry technology to reduce costs and improve returns
- Maintain bolt-on acquisition activity
- Augmented by larger deals as opportunities arise

Equal focus on ...

cost reduction, organic development and acquisitive growth





Compelling Business Proposition

- Aggregates are a fundamental resource
 - → Long term reserves
 - → Value of residual real estate
- Federal funding secured to 2009 (SAFETEA-LU); State finances improving
- Product demand underpinned by infrastructural renewal & recovering non-residential

US economic reliance on highway infrastructure

+

Strong regional reserve positions
+

Experienced management team
=

Superior long-term market position



