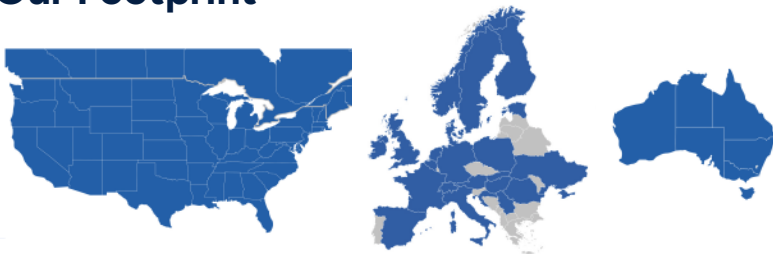


Fact Sheet



CRH is the leading provider of building materials critical to modernizing infrastructure. Our unmatched scale, connected portfolio, and deep local relationships make us the partner of choice for transportation, water, and reindustrialization projects, shaping communities for a better tomorrow. CRH (NYSE: CRH) is a member of the S&P 500 Index.

Our Footprint



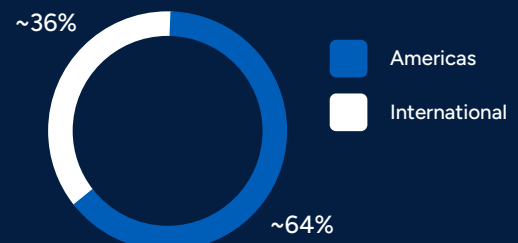
CRH is the market leader in North America, Europe and Australia, providing materials, products and services for some of the world's most iconic construction projects.

In Numbers

FY '25

Founded:	1970
Employees:	83,000
Locations:	4,000
Countries:	28
Revenue:	\$37.4B
Adj. EBITDA:	\$7.7B
M&A Spend:	\$4.1B

Sales by Division



Our Business

Our business is aligned with infrastructure megatrends that will drive significant growth – transportation, water, and reindustrialization. The urgent need for modernized infrastructure aligns with the strengths of CRH's connected portfolio across our four growth platforms.

Aggregates

~95% of CRH's total revenues are connected to aggregates

Cementitious



We are a leader in cementitious materials - our annualized sales volumes stand at 59 million tons

Roads



We are the largest road paver in the United States with annualized global asphalt sales of 62.8 million tons

Water



We are a leader in water infrastructure, providing engineered systems and solutions which collect, protect and transport this vital resource.

Examples of Our Work



George Washington Bridge, New York

We carried out a major repaving programme on the iconic George Washington Bridge, one of the world's busiest bridges and a critical commuter artery. Our team supplied and paved thousands of tons of durable asphalt mixes, using specialist surface preparation techniques designed to withstand extreme Northeast weather and the nearly 50 million vehicles that cross the bridge each year, completing the work one month ahead of schedule.



West Davis Highway, Utah

CRH companies Staker Parson and Oldcastle Infrastructure worked together to deliver an integrated materials and infrastructure solution for Utah's 16-mile West Davis Highway. By combining aggregates, asphalt and concrete products with local delivery expertise, CRH helped complete the project seven months ahead of schedule while incorporating recycled materials to reduce environmental impact.



A8 Kaiserstuhl Tunnel, Switzerland

CRH is delivering a complete end-to-end solution for one of Switzerland's largest infrastructure projects, constructing a 2.1-kilometre road tunnel through the Alps to protect motorists from rockfalls and the extreme winter conditions. Our teams are supplying cement, aggregates and concrete, alongside logistics and circular processing of excavated material, to enable safe, reliable year-round travel on the A8 motorway.



Los Angeles International Airport, California

As one of the world's busiest airports LAX relies on top-tier infrastructure to serve millions of travelers. During construction of the landmark ITF-West parking facility our teams delivered a custom stormwater management solution, meeting tight deadlines and stringent permitting requirements. The innovative approach ensured efficient, long-term drainage and treatment for a vital structure featuring approximately 4,300 parking stalls and key traveler amenities.

A Connected Portfolio of Local Brands

We deliver value to our customers, by combining deep local relationships from our connected portfolio of over 300 leading local brands with global expertise and unmatched scale, including:



Five-Year Financial Outlook

CRH has built a strong track record of industry-leading financial performance and consistent long-term delivery. Our financial targets over the next five years (2026-2030) are:



Average annual revenue growth between 7% and 9%



Adjusted EBITDA margin between 22% and 24% by 2030



Average annual Adjusted Free Cash Flow Conversion of >100%

Leadership



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